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# UNIFIED VERSUS DIVIDED ENROLLMENT IN SCHOOL CHOICE: IMPROVING STUDENT WELFARE IN CHICAGO

BATTAL DOĞAN AND M. BUMIN YENMEZ

**ABSTRACT.** The Chicago Board of Education is implementing a centralized clearinghouse to assign students to schools since 2018-19 admissions. In this clearinghouse, each student can simultaneously be admitted to a selective and a nonselective school. We study this *divided enrollment system* and show that an alternative *unified enrollment system*, which elicits the preferences of students over *all* schools and assigns each student to only *one* school, is better for students when choice rules of schools are *substitutable*. If the choice rule of a school is not substitutable, then there exist student preferences such that at least one student strictly prefers the divided enrollment system to the unified enrollment system. Furthermore, we characterize the sources of inefficiency in the divided enrollment system when choice rules of schools are substitutable.

## 1. Introduction

Market design has been especially successful in assigning students to public schools. In an influential study, [Abdulkadiroğlu and Sönmez \(2003\)](#) have introduced market design as a tool in this context, shown that some school districts use deficient mechanisms, and proposed better alternatives. Since then many US school districts including Boston, Denver, Detroit, New Orleans, New York City, Newark, and Washington D.C. have either established centralized clearinghouses or reformed their existing systems.

In April 2017, the Chicago Board of Education voted unanimously to implement a centralized clearinghouse to assign students to schools. Some of these schools are called

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‘selective’ and use standardized testing for admissions, while the rest are ‘nonselective,’ district-run public schools that may include magnet and neighborhood schools. Prior to April 2017, the admissions to selective schools were centralized whereas the admissions to nonselective schools were not. In the current system, each student is admitted to a selective and a nonselective school. We call this the *divided enrollment system* because a student can be assigned to more than one school in the clearinghouse. Instead, we propose a *unified enrollment system* in which each student can be assigned to only one school.

We study divided and unified enrollment systems for student assignment when there are different types of schools; we show that the unified enrollment system is better for students than the divided one when choice rules of schools are *substitutable* which requires that a student admitted from a set of applicants is also admitted from any subset of applicants including her. Therefore, we show that the current system in Chicago can be improved for students by moving to the unified enrollment system. Furthermore, the unified system can be established easily, using the existing mechanisms, with only one change: Instead of eliciting the preferences of students over selective and nonselective schools separately, students’ preferences over all schools are elicited.

Throughout the paper, we assume that the student-proposing deferred acceptance algorithm (SPDA) of [Gale and Shapley \(1962\)](#) is used to assign students to schools in the unified enrollment system or for each type of school in the divided enrollment system. As far as we know, all of the aforementioned school districts currently use this algorithm. We show that either the outcome of the unified enrollment system Pareto dominates the outcome of the divided enrollment system or they are the same when choice rules are substitutable (Theorem 1). When there exists one school with a choice rule that is not substitutable, we construct student preferences such that at least one student strictly prefers the divided enrollment outcome to the unified enrollment outcome (Theorem 2). Therefore, substitutability is a necessary and sufficient condition for the student welfare comparison to hold for all student preferences between the two enrollment systems.

Our Theorem 1 generalizes Theorem 2 of [Manjunath and Turhan \(2016\)](#), which requires choice rules to be *responsive*. A school choice rule is responsive if the school has a priority ranking over students and chooses the highest priority students up to the capacity. Choice rules of selective schools in Chicago are substitutable but not responsive. Selective schools in Chicago have an affirmative action policy that divides students into four tiers in terms of socioeconomic status: Tier 1, Tier 2, Tier 3, and Tier 4. Each school reserves some seats for every tier, as well as some seats to be assigned purely based on students priority, and seats are allocated in turn according to a specific precedence order.<sup>1</sup> Although these choice rules are substitutable ([Echenique and Yenmez, 2015](#)), they are not responsive since a student

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<sup>1</sup>See [Dur et al. \(2016\)](#) for a detailed description of the choice process.

who is allocated a seat reserved for his tier can override the priority of another student who does not belong to the same tier.

The fact that the unification of the enrollment system brings about efficiency gains is in line with prior market-design experiences in which centralization brings about efficiency gains. Yet, the exact sources of efficiency gains from centralization had been relatively less understood. Here, we also characterize the sources of inefficiency in the divided enrollment system, which provides some insights on the efficiency gains from centralization under substitutable choice rules. We identify three reasons for the inefficiency resulting from a divided enrollment system. One obvious reason is that some of the seats may be wasted, as a student can get into two or more schools but can accept only one. However, the inefficiency of the divided enrollment system is not limited to this waste. A second possible reason of inefficiency is *miscoordination*. In the divided enrollment system, two students may end up applying to the same pair of schools and block each other from receiving more preferred schools, while the unified enrollment system would have *coordinated* their preferences and they would not have applied to each other's more preferred schools. A third possible reason of inefficiency is a *new interrupter*. In the divided enrollment system, a student may apply to a school that he would not have applied to in the unified enrollment system, and interrupt the admission process of the school eventually not receiving an offer from that school but hurting some other students.<sup>2</sup> We show that the entire efficiency loss due to the divided enrollment is characterized by the above three possible reasons (Theorem 3).

All our results generalize so that two enrollment systems can be compared in terms of student welfare when one enrollment system has a finer partition of schools than the other one. For example, when the partition of schools becomes finer students are worse off if choice rules of schools are substitutable. On the other hand, if there exists a school with a choice rule that is not substitutable, then there exist student preferences such that a finer partition of schools makes at least one student better off. Likewise, the efficiency loss due to a finer partition of schools can be characterized as before.

**Related Literature.** An important feature of our model is the coexistence of two centralized enrollment systems involving the same set of students. [Manjunath and Turhan \(2016\)](#) also consider a model with the same feature and show that the divided enrollment system cannot always avoid waste (in their Theorem 1) and cannot always coincide with the unified enrollment outcome (in their Corollary 1). More relatedly, a special case of our Theorem 1 that the unified enrollment system Pareto improves over the divided enrollment system can be shown using their Theorem 2. [Turhan \(2019\)](#) studies the mechanism

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<sup>2</sup>Even in the unified enrollment system, there may be interrupters ([Kesten, 2010](#)). The divided enrollment system may bring *new* interrupters, which is the third source of inefficiency that we are pointing out.

introduced in [Manjunath and Turhan \(2016\)](#) when there are different partitions of schools and analyzes the welfare and incentive implications when the partition becomes finer. In a complimentary work, [Ekmekci and Yenmez \(2019\)](#) study the incentives of schools to join a common enrollment system.

Another way to alleviate inefficiency of the divided enrollment system is to introduce additional stages of assignment. [Manjunath and Turhan \(2016\)](#) analyze this possibility when a unified enrollment system is not possible and show that with enough repetition a stable matching is attained for a particular dynamic mechanism. The college admissions in France features a unified enrollment system with multiple stages. Like the current system in Chicago, there are selective and nonselective schools. In a companion paper, we study when an additional stage improves welfare in a unified enrollment system ([Doğan and Yenmez, 2018](#)). For nonselective schools in France, there are no priorities. [Bonkounou \(2017\)](#) studies different tie-breaking rules in a static setting and shows that there is no strategy-proof tie-breaking rule and further studies the incentive properties of these rules. On the other hand, [Haeringer and Iehlé \(2017\)](#) focus on the multiple-stage feature of the French college admissions. They weaken stability and study mechanisms that satisfy this stability notion. Unlike these two papers, we consider a divided enrollment system and establish that the unified enrollment system is better for students.

The outcome of the unified enrollment system can be inefficient for students even when choice rules are substitutable. Indeed, [Ergin \(2002\)](#) identifies priority-capacity profiles of schools under which the SPDA outcome is efficient. Since we do not impose this condition, the outcome of the unified enrollment system can be inefficient in our setting even under substitutability.

## 2. Model

**2.1. Primitives.** Let  $\mathcal{S} = \{s_1, \dots, s_{|\mathcal{S}|}\}$  be a set of **students** and  $\mathcal{C} = \{c_1, \dots, c_{|\mathcal{C}|}\}$  be a set of **schools**. Each school has a **type**. In our motivating Chicago Public School application, there are two school types: *selective* and *nonselective*. In general, there are  $K \geq 2$  school types. The set of type- $k$  schools is nonempty and denoted by  $\mathcal{C}_k$  for each type  $k$ . Therefore,  $\{\mathcal{C}_1, \dots, \mathcal{C}_K\}$  is a partition of the set of schools  $\mathcal{C}$ .

Each student  $s \in \mathcal{S}$  has a **preference relation**  $R_s$  over  $\mathcal{C} \cup \{s\}$ ,<sup>3</sup> where  $s$  represents an outside option for the student, which can be the neighborhood school, private school, or homeschooling. Given  $c, c' \in \mathcal{C} \cup \{s\}$ , we write  $c P_s c'$  if  $c \neq c'$  and  $c R_s c'$ , i.e., student  $s$

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<sup>3</sup>More formally, a preference relation over  $\mathcal{C} \cup \{s\}$  is a complete, transitive, and anti-symmetric binary relation over  $\mathcal{C} \cup \{s\}$ . Binary relation  $R_s$  over  $\mathcal{C} \cup \{s\}$  is *complete* if, for every  $c_1, c_2 \in \mathcal{C} \cup \{s\}$ ,  $c_1 R_s c_2$  or  $c_2 R_s c_1$ . It is *transitive* if, for every  $c_1, c_2, c_3 \in \mathcal{C} \cup \{s\}$ ,  $c_1 R_s c_2$  and  $c_2 R_s c_3$  imply  $c_1 R_s c_3$ . It is *anti-symmetric* if, for every  $c_1, c_2 \in \mathcal{C} \cup \{s\}$ ,  $c_1 R_s c_2$  and  $c_2 R_s c_1$  imply  $c_1 = c_2$ .

strictly prefers school  $c$  to school  $c'$ . A school  $c$  is **acceptable** to student  $s$  if the school is strictly better than the outside option, or equivalently,  $c P_s s$ .

Each school  $c \in \mathcal{C}$  has a **capacity**  $q_c \in \mathbb{N}$ , which represents the maximum number of students the school can admit. The admission policy of school  $c$  is represented by a **choice rule**  $Ch_c : 2^{\mathcal{S}} \rightarrow 2^{\mathcal{S}}$ , which maps each nonempty set  $S \subseteq \mathcal{S}$  of students to a subset  $Ch_c(S) \subseteq S$  of chosen students such that  $|Ch_c(S)| \leq q_c$ . Thus, the school cannot accept more students than its capacity. A student  $s \in \mathcal{S}$  is **acceptable** for school  $c$  if there exists  $S \subseteq \mathcal{S}$  such that  $s \in Ch_c(S)$ .

The following property of choice rules play a critical role in our analysis. Choice rule  $Ch_c$  satisfies **substitutability** if,  $s \in S \subseteq S' \subseteq \mathcal{S}$  and  $s \in Ch_c(S')$  imply  $s \in Ch_c(S)$ . Substitutability states that when a student is chosen from a set of applicants, then she is also chosen from any subset of applicants that includes her.

A **market** is a tuple  $(\mathcal{S}, (\mathcal{C}_k)_{k \in \{1, \dots, K\}}, (R_s)_{s \in \mathcal{S}}, (q_c, Ch_c)_{c \in \mathcal{C}})$ .

**2.2. Solution Concepts.** A **matching**  $\mu$  is an assignment of students to schools that satisfies the capacity constraints:

- for each student  $s$ ,  $\mu(s) \in \mathcal{C}$  or  $\mu(s) = s$ ,
- for each school  $c$ ,  $\mu(c) \subseteq \mathcal{S}$  and  $|\mu(c)| \leq q_c$ , and
- for each student  $s$  and school  $c$ ,  $\mu(s) = c$  if, and only if,  $s \in \mu(c)$ .

In words, every student is either matched with a school or matched to his outside option (which we also refer to as being unmatched), and every school is assigned a set of students with cardinality less than or equal to its capacity. In addition, there is a feasibility constraint that if a student gets matched with a school, then the student is in the set of students that is assigned to the school.

A matching  $\mu$  **Pareto dominates** another matching  $\nu$ , if for every student  $s$ ,  $\mu(s)$  is weakly more preferred than  $\nu(s)$  and for one student it is strictly more preferred. A matching that is not Pareto dominated is called **Pareto efficient**; otherwise, it is **Pareto inefficient**.

A matching  $\mu$  is **stable** if it satisfies the following properties:

- (individual rationality for students) for each student  $s$ ,  $\mu(s) R_s s$ ,
- (individual rationality for schools) for each school  $c$ ,  $Ch_c(\mu(c)) = \mu(c)$ , and
- (no blocking) there exists no student-school pair  $(s, c)$  such that  $c P_s \mu(s)$  and  $s \in Ch_c(\mu(c) \cup \{s\})$ .

Individual rationality for a student means that she weakly prefers the outcome over being unmatched. On the other hand, for a school, it means that the school would like to keep all the students assigned to it. No blocking rules out the existence of a student-school

pair such that the student strongly prefers the school more than her match and the school would like to admit the student.

In student-assignment settings, stability of a matching is viewed as a fairness notion (Abdulkadiroğlu and Sönmez, 2003). Furthermore, the deferred-acceptance algorithm of Gale and Shapley (1962) is implemented in school districts that have reformed their student assignment mechanisms. The following describes how the **student-proposing deferred acceptance algorithm (SPDA)** works for a set of students  $S$  and a set of schools  $C$ .

**Step 1.** Each student applies to his top-ranked acceptable school in  $C$ . If there is no such school, then she is unmatched. Each school  $c$  considers its applicants, say  $A_1(c)$ . Among these, it tentatively accepts  $Ch_c(A_1(c))$ . It rejects all other applicants. If there is no rejection by any school at this step, then stop and return  $\cup_c Ch_c(A_1(c))$ .

**Step  $t \geq 2$ .** Each student who is rejected at Step  $t - 1$  applies to his top-ranked acceptable school among the ones that have not rejected him. If there is no such school, she is unmatched. Each school  $c$  considers the students that it tentatively accepted at Step  $t - 1$  and the new applicants at Step  $t$ , say  $A_t(c)$ . Among these, it tentatively accepts  $Ch_c(A_t(c))$ . It rejects all other applicants. If there is no rejection by any school at this step, then stop and return  $\cup_c Ch_c(A_t(c))$ .

The algorithm stops in finite time since there can only be a finite number of rejections. When choice rules satisfy substitutability and a mild consistency condition, the outcome of SPDA is a stable matching.<sup>4</sup>

**2.3. Enrollment Systems.** The unified enrollment system is used in various school districts in the United States, as well as in college admissions in some countries around the world where students are matched with schools (or colleges) in a centralized clearinghouse. However, even though the proposed student assignment system in Chicago is centralized, it is *divided* in the sense that each student can be admitted to a selective school and a nonselective school simultaneously.

**Unified Enrollment System:** Each student reports a preference relation over *all* schools. Then a matching is determined by running SPDA. Therefore, each student is matched to at most one school. Finally, each student either accepts his match or rejects it (in which case he is unmatched or matched to his outside option).

**Divided Enrollment System:** Each student reports, for each school type, his preference relation over the schools of that type, so he reports  $K$  separate preference relations. Then, a

<sup>4</sup>See Aygün and Sönmez (2013) for the consistency condition.



matching for each school type is determined by running SPDA. As a result, each student may be matched to one school of every type (in the Chicago Public School application each student may be matched with a selective school and a nonselective school). Finally, each student accepts at most one school from his matches (possibly rejecting all of them).

We assume that each student submits her true preferences over all schools in the unified enrollment system and over schools of the same type in the divided enrollment system. Furthermore, each student accepts the most preferred school that she got into in the divided enrollment system and accepts the offer if she gets one in the unified enrollment system.<sup>5</sup>

### 3. Unified Enrollment vs. Divided Enrollment

We show that the outcome of the unified enrollment system is weakly better than the outcome of the divided enrollment system for all students when choice rules are substitutable. Intuitively, there is more competition for every school type in the divided enrollment system compared to the unified enrollment system because all students compete to get into schools of a given type even if they end up rejecting their offers from these schools eventually. This intuition is formalized in the following lemma.

**Lemma 1.** *Suppose that choice rules of schools satisfy substitutability. Then the set of students who have applied to a school at or before Step  $t$  of SPDA in the unified enrollment system is a subset of the corresponding set for the divided enrollment system, for every  $t$ .<sup>6</sup>*

As a result, each student is weakly worse off in the divided enrollment system than in the unified enrollment system under substitutability.

**Theorem 1.** *Suppose that choice rules of schools satisfy substitutability. Then every student gets a weakly more preferred outcome in the unified enrollment system compared to the divided enrollment system.*

Theorem 1 shows that the divided enrollment system is weakly Pareto inferior to the unified enrollment system when choice rules of schools are substitutable. It generalizes Theorem 2 in [Manjunath and Turhan \(2016\)](#) since they assume that school choice rules

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<sup>5</sup>Accepting the most preferred outcome (including the outside option) is the weakly dominant action for each student. Likewise, reporting the true preferences at SPDA is a weakly dominant strategy when choice rules satisfy substitutability and another condition called *the law of aggregate demand* ([Hatfield and Milgrom, 2005](#)). As a result, under these two conditions, both enrollment systems have a subgame-perfect Nash equilibrium in which students submit true preferences at SPDA and accept the most preferable offer afterwards, which is the outcome that we analyze.

<sup>6</sup>If  $t$  is greater than the number of steps in SPDA, then the set of students who have applied to a school at or before Step  $t$  of SPDA means the set of students who have applied to this school at any step of SPDA.



are *responsive*.<sup>7</sup> Responsive choice rules satisfy substitutability.<sup>8</sup> Echenique (2007) shows that substitutable choice rules are exponentially more than responsive choice rules. In practice, some schools have substitutable choice rules that are not responsive. For example, when there are diversity considerations school choice rules are substitutable but not responsive (Echenique and Yenmez, 2015). In particular, selective schools in Chicago have substitutable choice rules that are not responsive (Dur et al., 2016).

The intuition that more competition in the divided enrollment system compared to the unified enrollment system hurts students does not hold when choice rules are not substitutable.

**Theorem 2.** *Suppose that the choice rule of a school does not satisfy substitutability. Then there exist student preferences such that at least one student gets a strictly less preferred outcome in the unified enrollment system compared to the divided enrollment system.*

When there exists a school with a choice rule that does not satisfy substitutability, a student may be chosen from a set while she is rejected from a subset. As a result, the additional competition for this school may make the student receive a more preferred school. In the proof, we build on this intuition and construct student preferences such that this student receives a strictly more preferred outcome in the divided enrollment system compared to the unified enrollment system.

Next, we formally analyze these sources of inefficiency when choice rules are substitutable and show that the entire efficiency loss due to the divided enrollment is characterized by three possible reasons. For this result, we assume that for each school  $c \in \mathcal{C}$ , choice rule  $Ch_c$  satisfies the following additional property.

**Conditional capacity-filling:** For each  $S \subseteq \mathcal{S}$  and  $s \in S \setminus Ch_c(S)$ , either  $|Ch_c(S)| = q_c$  or student  $s$  is not acceptable to school  $c$ .

Conditional capacity-filling requires each school to choose a student whenever there is remaining capacity if the student is acceptable. Choice rules in the current Chicago school choice system, which allow them to achieve diversity, satisfy substitutability and conditional capacity-filling (Echenique and Yenmez, 2015).

Given a market, let  $S \subseteq \mathcal{S}$  be the set of students who are matched to different schools at the outcome of the divided enrollment system and the outcome of the unified enrollment system. Note that, students in  $S$  are worse off in the divided enrollment system by Theorem 1, i.e., they *suffer* from divided enrollment. Let  $\mu^u$  denote the outcome of the unified enrollment system and let  $\mu^d$  denote the outcome of the divided enrollment system.

<sup>7</sup>A school choice rule is *responsive* if it has a priority ranking over students and chooses the best acceptable students up to the capacity.

<sup>8</sup>See Chambers and Yenmez (2018) for a characterization of responsive choice rules using substitutability.

The first source of inefficiency is due to *waste*. A student who has a relatively higher priority at two types of schools may receive offers from two schools, and a seat at the school that he ends up rejecting may be wasted if there is another student who prefers that school to schools that make him offers. In fact, the waste can hurt a chain of students if the student who loses his seat due to waste ends up taking the seat of another student at another school, and so on. We formalize this below.

Say that a student  $s \in S$  **suffers from waste** if there exists a list of students  $(s_1, \dots, s_n)$  such that  $s_1 = s$  and

- (1) in the divided enrollment outcome, each student in the list receives the unified enrollment school of the preceding student, i.e., for each  $i \in \{2, \dots, n\}$ ,  $\mu^d(s_i) = \mu^u(s_{i-1})$ ,
- (2) for each student in the list except student  $s_n$ , the school that he is assigned to in the unified enrollment outcome does not have an empty seat in the divided enrollment outcome, i.e., for each  $i \in \{1, \dots, n-1\}$ , if  $\mu^u(s_i) = c$ , then  $|\mu^d(c)| = q_c$ , and
- (3) the school that student  $s_n$  is matched to in the unified enrollment outcome has an unassigned seat at the divided enrollment outcome, i.e., if  $\mu^u(s_n) = c$ , then  $|\mu^d(c)| < q_c$ .

The second source of inefficiency is due to *miscoordination*. Suppose that there are two students  $s$  and  $s'$ , and two schools  $c$  and  $c'$  that have different types. Suppose also that student  $s$  prefers school  $c$  to school  $c'$  and student  $s'$  prefers school  $c'$  to school  $c$ . In the divided enrollment system, they may end up applying to both schools and block each other from receiving more preferred schools, while the unified enrollment system would have *coordinated* their applications and they would not have applied to each other's more preferred schools. In fact, this type of inefficiency can also happen through a longer cycle of students as follows.

Say that a student  $s \in S$  **suffers from miscoordination** if there exists a list of students  $(s_1, \dots, s_n)$  such that  $s_1 = s$  and

- (1) in the divided enrollment outcome, each student in the list receives the unified enrollment school of the preceding student, i.e., for each  $i \in \{2, \dots, n\}$ ,  $\mu^d(s_i) = \mu^u(s_{i-1})$ , and student  $s_1$  receives the school that student  $s_n$  receives in the unified enrollment system, that is,  $\mu^d(s_1) = \mu^u(s_n)$ ,
- (2) for each student the school that he is assigned to in the unified enrollment outcome does not have an empty seat in the divided enrollment outcome, i.e., for each  $i \in \{1, \dots, n\}$ , if  $\mu^u(s_i) = c$  then  $|\mu^d(c)| = q_c$ , and
- (3) there exists a student in the list whose unified enrollment school has a different type than the type of the unified enrollment school of another student in the list.

The third source of inefficiency is due to a *new interrupter*. In the divided enrollment system, a student may apply to a school that he would not have applied to in the unified enrollment system, and interrupt the admission process of the school eventually not receiving an offer from that school but hurting some other students.

Say that student  $s$  is an **interrupter** for student  $s'$  at school  $c$  if there is a step at SPDA where student  $s$  is tentatively accepted by school  $c$  and student  $s'$  is rejected, while at a later step student  $s$  is also rejected (Kesten, 2010). Whenever such a student  $s'$  exists, we also simply say that student  $s$  is an interrupter at school  $c$ . Note that according to this definition, student  $s$  could be accepted by the school for the first time at an earlier step without rejecting any student, but the school may reject another student at a later step while still accepting student  $s$ . In this case, student  $s$  would still be an interrupter if she is rejected at a later step.

Say that a student  $s \in S$  **suffers from a new interrupter** if there exists a list of students  $(s_1, \dots, s_n)$  and a student  $s^*$  such that  $s_1 = s$  and

- (1) in the divided enrollment outcome, each student in the list receives the unified enrollment school of the preceding student, i.e., for each  $i \in \{2, \dots, n\}$ ,  $\mu^d(s_i) = \mu^u(s_{i-1})$ , and student  $s_1$  receives the unified enrollment school of student  $s_n$ , i.e.,  $\mu^d(s_1) = \mu^u(s_n)$ ,
- (2) for each student the school that he is assigned to in the unified enrollment outcome does not have an empty seat in the divided enrolment outcome, i.e., for each  $i \in \{1, \dots, n\}$ , if  $\mu^u(s_i) = c$ , then  $|\mu^d(c)| = q_c$ ,
- (3) the unified enrollment schools of all the students in the list are of the same type, and
- (4) student  $s^*$  is an interrupter for a student  $s' \in \{s_1, \dots, s_n\}$  at the unified enrollment school of  $s'$ .

**Theorem 3.** *Suppose that choice rules of schools satisfy substitutability and conditional capacity-filling. Then each student whose unified and divided enrollment schools are different either suffers from waste, miscoordination, or a new interrupter.*

The following examples show the independence of the three sources of inefficiency. In each example, each school has capacity one and the choice rule of each school is responsive to its priority ordering over students, that is, from each set of students, it chooses the highest-priority student.

*Example 1. (Suffering only from waste.)* Let  $\mathcal{S} = \{s_1, s_2\}$  and  $\mathcal{C} = \{c_1, c_2\}$ . Each school has capacity one. Suppose that schools  $c_1$  and  $c_2$  have different types. Let the student preference profile  $R$  and the school priority profile  $\succeq$  be depicted as below.

$R_{s_1}$	$R_{s_2}$	$\succeq_{c_1}$	$\succeq_{c_2}$
$c_1$	$c_2$	$s_2$	$s_2$
$c_2$	$c_1$	$s_1$	$s_1$
$s_1$	$s_2$		

Note that student  $s_1$  suffers from waste because student  $s_2$  is accepted to both schools and chooses school  $c_2$ . Therefore, there is an empty seat at school  $c_1$  while student  $s_1$  is unmatched. Furthermore, no student suffers from miscoordination or a new interrupter.

*Example 2. (Suffering only from miscoordination.)* Let  $\mathcal{S} = \{s_1, s_2\}$  and  $\mathcal{C} = \{c_1, c_2\}$ . Each school has capacity one. Suppose that schools  $c_1$  and  $c_2$  have different types. Let the student preference profile  $R$  and the school priority profile  $\succeq$  be depicted as below.

$R_{s_1}$	$R_{s_2}$	$\succeq_{c_1}$	$\succeq_{c_2}$
$c_1$	$c_2$	$s_2$	$s_1$
$c_2$	$c_1$	$s_1$	$s_2$
$s_1$	$s_2$		

Note that students  $s_1$  and  $s_2$  suffer from miscoordination because in the unified enrollment system they both apply to and get matched with their top-ranked schools whereas in the divided enrollment system they both apply to schools  $c_1$  and  $c_2$  and get matched with their second-ranked schools. Furthermore, no student suffers from waste or a new interrupter.

*Example 3. (Suffering only from a new interrupter.)* Let  $\mathcal{S} = \{s_1, s_2, s_3\}$  and  $\mathcal{C} = \{c_1, c_2, c_3\}$ . Each school has capacity one. Suppose that schools  $c_1$  and  $c_2$  have the same type and school  $c_3$  has a different type. Let the student preference profile  $R$  and the school priority profile  $\succeq$  be depicted as below.

$R_{s_1}$	$R_{s_2}$	$R_{s_3}$	$\succeq_{c_1}$	$\succeq_{c_2}$	$\succeq_{c_3}$
$c_3$	$c_1$	$c_2$	$s_3$	$s_2$	$s_3$
$c_1$	$c_2$	$c_1$	$s_1$	$s_3$	$s_1$
$s_1$	$s_2$	$s_3$	$s_2$	$s_1$	$s_2$

Note that students  $s_2$  and  $s_3$  suffer from a new interrupter. The reason is that in the unified enrollment system all students apply to their top-ranked schools and get matched with them whereas in the divided enrollment system student  $s_1$  applies to school  $c_1$  and as a result causes a rejection cycle in which student  $s_2$  gets matched with school  $c_2$  and student  $s_3$  gets matched with school  $c_1$ . Furthermore, no student suffers from waste or miscoordination.

#### 4. Conclusion

As more student assignment programs are being adapted by school districts, policy-makers face the challenge of implementing enrollment systems. The Chicago Board of Education has taken a big step in this direction to implement a centralized clearinghouse for student assignment and it has decided to implement a divided enrollment system. Even though this system is easy to use by parents because it is based on the student-proposing deferred acceptance algorithm (SPDA) which is strategy-proof, it can produce an outcome that is not stable. More importantly, we have shown that the alternative unified enrollment system, which produces the student-optimal stable matching, is weakly better for all students than the divided enrollment system when choice rules are substitutable. We have also identified three sources of inefficiency that characterize the entire efficiency loss due to the divided enrollment system. Our analysis has shown that seemingly natural student assignment mechanisms may have serious deficiencies even when they are based on well-behaved algorithms such as SPDA. However, market-design research can guide policymakers achieve the desirable policy goals in a centralized clearinghouse.

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## Appendix A. Proofs

In this appendix, we include the omitted proofs.

*Proof of Lemma 1.* Without loss of generality, assume that  $c \in \mathcal{C}^1$ . Let  $S^t(c)$  be the set of students who have applied to school  $c$  at or before Step  $t$  in the unified enrollment system. Similarly, let  $\tilde{S}^t(c)$  be the set of students who have applied to school  $c$  at or before Step  $t$  in the divided enrollment system. We want to show that  $S^t(c) \subseteq \tilde{S}^t(c)$  for every type  $t$ . We prove this claim by mathematical induction on  $t$ .

When  $t = 1$ , each student applies to his top overall ranked school in the unified enrollment system. Therefore, the set of applicants in the unified enrollment system to school  $c$  is  $S^1(c) = \{s | c P_s c' \text{ for every } c' \in \mathcal{C} \cup \{s\} \text{ such that } c' \neq c\}$ . On the other hand, in the divided enrollment system, each student applies to the top-ranked school for every type of school. That is,  $\tilde{S}^1(c) = \{s | c P_s c' \text{ for every } c' \in \mathcal{C}^1 \cup \{s\} \text{ such that } c' \neq c\}$ . Clearly,  $S^1(c) \subseteq \tilde{S}^1(c)$ .

Assume that the claim holds for every number smaller than  $t$ . We now show it for  $t \geq 2$ . Let  $s$  be a student who has applied to school  $c$  at Step  $t$  in the unified enrollment system, that is,  $s \in S^t(c) \setminus S^{t-1}(c)$ . We claim that  $s \in \tilde{S}^t(c)$ . If school  $c$  is the highest-ranked school among  $\mathcal{C}^1$  with respect to  $P_s$ , then  $s \in \tilde{S}^1(c)$ , which implies  $s \in \tilde{S}^t(c)$ . Otherwise, if school  $c$  is not the highest-ranked school, there exists a school  $c' \in \mathcal{C}^1$  which is ranked right above  $c$  among schools in  $\mathcal{C}^1$  with respect to  $P_s$ . Since  $s \in S^t(c) \setminus S^{t-1}(c)$ , school  $c'$  must have rejected student  $s$  at Step  $t - 1$  or before in the unified enrollment system, that is  $s \in S^{t-1}(c')$  and  $s \notin Ch_{c'}(S^{t-1}(c'))$ . By the mathematical induction assumption,

$s \in \tilde{S}^{t-1}(c')$  and by substitutability  $s \notin Ch_{c'}(\tilde{S}^{t-1}(c'))$  because  $\tilde{S}^{t-1}(c') \supseteq S^{t-1}(c')$  and  $s \notin Ch_{c'}(S^{t-1}(c'))$ . Therefore, student  $s$  applies to school  $c$  at Step  $t$  or before in the divided enrollment system, so  $s \in \tilde{S}^t(c)$ .

We have shown that every student in  $S^t(c) \setminus S^{t-1}(c)$ , is also in  $\tilde{S}^t(c)$ . This and the mathematical induction hypothesis that  $S^{t-1}(c) \subseteq \tilde{S}^{t-1}(c)$  imply  $S^t(c) \subseteq \tilde{S}^t(c)$ .  $\square$

*Proof of Theorem 1.* SPDA ends in a finite number of steps under both systems. Let  $\mu$  be the matching produced by the unified enrollment system and  $\tilde{\mu}_k$  be the matching produced by type  $k$  in the divided enrollment system. Then the outcome for student  $s$  in the divided enrollment system is  $\tilde{\mu}(s) \equiv \max_{P_s} \{\tilde{\mu}_1(s), \dots, \tilde{\mu}_K(s)\}$ . Assume, for contradiction, that  $c \equiv \tilde{\mu}(s) P_s \mu(s)$ .

Let  $t$  be bigger than the number of steps in SPDA under both systems and  $S^t(c)$  be the set of students who have applied to school  $c$  at or before Step  $t$  in the unified enrollment system. Similarly, let  $\tilde{S}^t(c)$  be the set of students who have applied to school  $c$  at or before Step  $t$  in the divided enrollment system. Since  $c = \tilde{\mu}(s)$ ,  $s \in Ch_c(\tilde{S}^t(c))$ . Furthermore, since  $c P_s \mu(s)$ , student  $s$  must have been rejected by school  $c$  in the unified enrollment system. Therefore,  $s \in S^t(c)$ . But student  $s$  is not assigned to school  $c$  in the unified enrollment system, so  $s \notin Ch_c(S^t(c))$ . Lemma 1 shows that the set of applicants in the unified system is a subset of the set of applicants in the divided enrollment system for any step, so  $S^t(c) \subseteq \tilde{S}^t(c)$ . This fact together with  $s \notin Ch_c(S^t(c))$  and  $s \in Ch_c(\tilde{S}^t(c))$  yield a contradiction because  $Ch_c$  is substitutable.  $\square$

*Proof of Theorem 2.* Suppose that the choice rule of school  $c$  does not satisfy substitutability. Then there exist students  $s$  and  $s'$ , and a set of students  $S$  with  $s \neq s'$  and  $S \cap \{s, s'\} = \emptyset$  such that  $s \in Ch_c(S \cup \{s, s'\})$  and  $s \notin Ch_c(S \cup \{s'\})$ .

Consider the following student preferences. For each student in  $S \cup \{s\}$ , school  $c$  is the only acceptable school. For student  $s'$ , the most preferred school has a different type than the type of school  $c$  and the second-most preferred school is  $c$ . There are no other acceptable schools for student  $s'$ . The remaining students do not have any acceptable schools.

In the unified enrollment system, at Step 1, students in  $S \cup \{s\}$  apply to school  $c$  and student  $s'$  applies to another school. There are no other applications. School  $c$  tentatively accepts students in  $Ch_c(S \cup \{s\})$  and rejects students in  $(S \cup \{s\}) \setminus Ch_c(S \cup \{s\})$ . By assumption, student  $s$  is rejected. Since there are no more acceptable schools for student  $s$ , she is unmatched in the unified enrollment system.

In the divided enrollment system, at Step 1, students in  $S \cup \{s, s'\}$  apply to school  $c$ . School  $c$  tentatively accepts  $Ch_c(S \cup \{s, s'\})$ , which includes student  $s$ . For the rejected



students, there is no remaining acceptable school that has the same type with school  $c$ . Therefore, student  $s$  is matched with school  $c$  in the divided system.

Student  $s$  strictly prefers the divided enrollment outcome to the unified enrollment outcome.  $\square$

*Proof of Theorem 3.* Recall that  $S$  is the set of students who are matched to different schools at the truthful equilibrium of the divided enrollment system and the outcome of the unified enrollment system. Suppose that  $s \in S$ , i.e.,  $\mu^u(s) \neq \mu^d(s)$ , and also that student  $s$  does not suffer from waste. Note that by substitutability Theorem 1 applies, and therefore student  $s$  strictly prefers  $\mu^u(s)$  to  $\mu^d(s)$ . Then  $\mu^u(s)$  must be a school since  $\mu^d(s)$  is individually rational for student  $s$ . Consider the set  $S' \subseteq S$  of students constructed by the following algorithm. Set  $S' = \emptyset$  initially.

In Step 1, let  $S'_1$  denote the set of students who are assigned to  $\mu^u(s)$  at the divided enrollment outcome, while they were assigned to a different school at the unified enrollment outcome, i.e.,  $S'_1 = \{s' \in S : \mu^d(s') = \mu^u(s)\}$ . Update  $S' = S'_1$ .

In Step  $n > 1$ , let  $S'_n$  denote the set of students such that for each  $s' \in S'_n$ , there exists  $s'' \in S'_{n-1}$  such that  $s'$  is assigned to  $\mu^u(s'')$  at the divided enrollment outcome, while  $s'$  is assigned to a different school at the unified enrollment outcome, i.e.,  $S'_n = \{s' \in S : \exists s'' \in S'_{n-1} \text{ such that } \mu^d(s') = \mu^u(s'')\}$ . Update  $S' = S'_n \cup S'_{n-1}$ .

Since there are finitely many students, there exists a step  $M$  such that  $S'_M = \emptyset$  and  $S'$  is constant after step  $M$ , where we stop the algorithm.

We claim that  $s \in S'$ . Since student  $s$  does not suffer from waste, for each  $s' \in S' \cup \{s\}$ , the capacity of  $\mu^u(s')$  must be full at the divided enrollment outcome. Let  $C = \{c \in \mathcal{C} : \exists s' \in S' \cup \{s\} \text{ such that } \mu^u(s') = c\}$  be the set of unified enrollment schools of  $S' \cup \{s\}$ . For each  $c \in C$ , let  $H(c)$  denote the set of students who are not assigned to school  $c$  at the unified enrollment but are assigned to school  $c$  at the divided enrollment. Since for each  $s' \in S' \cup \{s\}$ , the capacity of  $\mu^u(s')$  is full at the divided enrollment outcome and  $\mu^u(s') \neq \mu^d(s')$ , we have  $|\cup_{c \in C} H(c)| \geq |S' \cup \{s\}|$ . But also, by construction  $\cup_{c \in C} H(c) = S'$ , which implies that  $s \in S'$ .

Since  $s \in S'$ , there exists a list of students, including student  $s$ , satisfying the first two properties described in the definition of miscoordination. If there exists a student in the list whose unified enrollment school belongs to a different type than the unified enrollment school of another student in the list, then student  $s$  suffers from miscoordination. Otherwise, the list satisfies the properties 1, 2, and 3 in the definition of a new interrupter. Note that the unified enrollment schools of all the students in the list are of the same type.

Let  $t$  be the first step in SPDA for schools of this type in the divided enrollment system where a student in the list, say student  $s'$ , is rejected by his unified enrollment school, say school  $c$ . Note that  $s'$  is acceptable for school  $c$ , and by conditional capacity-filling, the

capacity of  $c$  is full at the end of Step  $t$ . Note that the student succeeding student  $s'$  in the list receives school  $c$  in the divided enrollment system, and moreover, he applies to and gets accepted by school  $c$  after Step  $t$ , since  $t$  is the first step in SPDA for schools of this type in the divided enrollment system where a student in the list is rejected by his unified enrollment school. But then, there exists a student  $s^*$  who is temporarily accepted by school  $c$  at Step  $t$  and is rejected by school  $c$  after Step  $t$ . But then, student  $s^*$  is an interrupter for  $s'$  at school  $c$ . Thus, student  $s$  suffers from a new interrupter.  $\square$